

COMPOSITION OF THE BOARD

STEERING BOARD

- **Jean-Pierre Maulny**, Deputy Director, IRIS, Paris
- **Nicolas Casanova**, Director of Institutional Relations France and Europe, KNDS France
- **Jean-Philippe Scherer**, Head of Public Affairs EU & NATO for Space and Defence, Airbus
- **Didier Gondallier de Tugny**, EU/NATO Affairs Advisor, MBDA
- **Alexandre Houle**, Strategy Director, Thales
- **Hilmar Linnenkamp**, Advisor, SWP, Berlin
- **Nick Witney**, Senior Policy Fellow, ECFR, London

SCIENTIFIC COMMITTEE

- **Jan-Joel Andersson**, Senior Analyst, EU Institute for Security Studies (EUISS)
- **Jean Belin**, Associate Professor, Chaire Économie de Défense, University Bordeaux IV
- **Renaud Bellais**, Associate researcher, Université Grenoble Alpes
- **Olivier de France**, Research Director, IRIS
- **Daniel Fiott**, Head, Defence and Statecraft Programme, Centre for Security, Diplomacy and Strategy, Brussels School of Governance; Assistant Professor, Vrije Universiteit Brussel; Non-Resident Fellow, Real Instituto Elcano
- **Bastian Giegerich**, Director-General and Chief Executive, IISS
- **Alessandro Marrone**, Head of defence programme, IAI
- **Hélène Masson**, Senior Research Fellow, FRS
- **Sylvie Matelly**, Director, Institut Jacques Delors
- **Christian Mölling**, Director Europe, Bertelsmann Stiftung
- **Ester Sabatino**, Research Associate for Defence and Military Analysis, IISS Europe
- **Federico Santopinto**, Senior Research Fellow, Head of the Europe, Strategy, Security Programme, IRIS
- **Gaspard Schnitzler**, Senior Research Fellow, Head of the Defense & Security Industry Programme and the German Observatory, IRIS
- **Margarita Šešelgytė**, Director at the Institute of International Relations and Political Science, Vilnius University
- **Trevor Taylor**, Professorial Research Fellow, Defence, Industries and Society, RUSI
- **Dick Zandee**, Senior Research Fellow, Clingendael Institute