



Composition of the Ares Group Board

STEERING BOARD

- Jean-Pierre Maulny, Deputy Director, IRIS, Paris
- Philippe Coq, Public Affairs General Secretary, Airbus Group
- Didier Gondallier de Tugny, EU/NATO Affairs Advisor, MBDA
- Sébastien Guérémy, Directeur de la stratégie, Thales
- Hilmar Linnenkamp, Advisor, SWP, Berlin
- Arnaud Sainte-Claire Deville, Directeur des relations institutionnelles France et Europe, Nexter-Group
- Nick Witney, Senior Policy Fellow, ECFR, London

SCIENTIFIC COMMITTEE

- Olivier de France, Research Director, IRIS
- Felix Arteaga, senior analyst, Real Instituto Elcano
- Jean Belin, Associate Professor, Chaire Économie de Défense, University Bordeaux IV
- Renaud Bellais, Associate researcher ENSTA Bretagne, Institutional advisor, MBDA
- Lucie Beraud-Sudreau, Director of the Military Expenditure and Arms Production Programme
- Daniel Fiott, Senior Analyst, EUISS
- Bastian Giegerich, Director of Defence and Military Analysis, IISS
- Alessandro Marrone, Senior Fellow, IAI
- Hélène Masson, Senior Research Fellow, FRS
- Sylvie Matelly, Deputy director, IRIS
- Christian Mölling, Research Director, DGAP
- Margarita Šešelgytė, Director at the Institute of International Relations and Political Science, Vilnius University
- Trevor Taylor, Professorial Research Fellow, Defence, Industries and Society, RUSI
- Dick Zandee, Senior Research Fellow, Clingendael Institute