



Composition of the Ares Group Board

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- Didier Gondallier de Tugny, EU/NATO Affairs Advisor, MBDA
- Sébastien Guérémy, Directeur de la stratégie, Thales
- Hilmar Linnenkamp, Advisor, SWP, Berlin
- Arnaud Sainte-Claire Deville, Directeur des relations institutionnelles France et Europe, Nexter-Group
- Nick Witney, Senior Policy Fellow, ECFR, London

SCIENTIFIC COMMITTEE

- Olivier de France, Research Director, IRIS
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- Daniel Fiott, Senior Analyst, EUISS
- Bastian Giegerich, Director of Defence and Military Analysis, IISS
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- Dick Zandee, Senior Research Fellow, Clingendael Institute