Le WHO’s WHO

de l’Administration Obama

Les Nominations
dans le monde de
la Défense, de la Sécurité et
des Affaires Étrangères

Charlotte Lepri,
Chercheur à l’IRIS
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Nominations confirmées:

**Susan Rice:** *Ambassador to the United Nations.* Rice served as a former U.S. Assistant Secretary of State on African Affairs during the Clinton administration and has been a strong advocate of military action to confront genocide in Darfur. Before, she served at the National Security Council, as Senior Director for African Affairs, as well as Special Assistant to the President. Senior fellow in the Foreign Policy and Global Economy and Development program at the Brookings Institution, she served as a senior foreign policy advisor to Barack Obama in his 2008 presidential campaign.

**Christopher Hill:** *Ambassador to Iraq.* An American diplomat, Chris Hill has served as the Assistant Secretary of State for East Asian and Pacific Affairs since 2005. He has also been chief envoy in six-nation talks to end North Korea’s nuclear weapons program. He also has been an ambassador to Macedonia and played a key role in the Dayton peace accords on Bosnia.

**Lieutenant General Karl Eikenberry:** *Ambassador to Afghanistan.* He’s Deputy Chairman of the North Atlantic Treaty Organization (NATO) Military Committee in Brussels. Eikenberry was Commander of the Combined Forces Command - Afghanistan before going to Brussels. He has also served in operational posts which include service as commander and staff officer with mechanized, light, airborne, and ranger infantry units in the continental United States, Hawaii, Korea, and Italy.

**Melanne Verveer:** *Ambassador-at-Large for Global Women’s Issues.* Melanne Verveer is Co-Founder, Chair and Co-CEO of Vital Voices Global Partnership, an international nonprofit organization that invests in emerging women leaders - pioneers of economic, political and social progress in their countries. Prior to founding Vital Voices, Verveer served as Assistant to the President and Chief of Staff to the First Lady Hillary Clinton in the Clinton Administration and was chief assistant to then First Lady in her international activities. Verveer also took the lead in establishing the President’s Interagency Council on Women, which serves as a model for governments to address issues of concern to women.

**Eric Goosby:** *Ambassador-at-large and global AIDS coordinator.* Having begun his career as a physician, Goosby later focused his work on the fight against HIV/AIDS. This led him to work in the Department of Health and Human Services in the Office of HIV/AIDS and in the White House as the Deputy Director of the National AIDS Policy Office. He is coming to the Department of State from his previous position of CEO and chief medical officer at the Pangaea Global AIDS Foundation.

**Ivo Daalder:** *Permanent Representative of the United States on the Council of the North Atlantic Treaty Organization (NATO).* A former director for European Affairs on the National Security Council under the Clinton Administration, he has been Senior Fellow at the Brookings Institution on national security affairs, the use of force, nonproliferation and nuclear weapons, transatlantic relations and the policy-making process. With many others, Daalder has been a signatory to the
Project for the New American Century, a neo-conservative program advising United States Congress and the George W. Bush administration on foreign policy.

**Luis C. de Baca:** *Ambassador-At-Large and Director of the Office to Monitor and Combat Trafficking.* De Baca is counsel to the House Judiciary Committee, on detail from the Civil Rights Division of the Justice Department where he served as chief counsel of the Human Trafficking Prosecution Unit. During the Clinton administration, he was the department’s Involuntary Servitude and Slavery Coordinator and was instrumental in developing the United States’ victim-centered approach to combating modern slavery.

**Anne Patterson:** *Ambassador to Pakistan.* She’s currently the United States Ambassador to Pakistan and might keep this position under Obama Administration. An American diplomat and career Foreign Service Officer. She served as acting United States Ambassador to the United Nations in 2005. She also served as Assistant Secretary of State for International Narcotics and Law Enforcement Affairs. Before that, Patterson served as United States Ambassador to El Salvador, and then United States Ambassador to Colombia.

**Susan Burk:** *U.S. Special Representative of the President to the 2010 Nuclear Nonproliferation Treaty (NPT) Review Conference* - with the rank of ambassador. Burk will serve as the chief U.S. envoy to the key multilateral talks viewed by some as a make-or-break moment for the future of the nuclear nonproliferation regime. Burk currently serves as the deputy coordinator for homeland security in the State Department office of the coordinator for counterterrorism.

*Nominations annoncées :*

**Francis Ricciardone:** *Deputy Ambassador to Afghanistan.* He has been until now U.S. Ambassador to Egypt. Ambassador Ricciardone previously served as Ambassador to the Republic of the Philippines and the Republic of Palau from 2002 to 2005. Prior to that, Ambassador Ricciardone served as Director of the Department’s Task Force on the Coalition Against Terrorism and as a Senior Advisor to the Director General of the Foreign Service. From March 1999 until early 2001, he served as the Secretary of State’s Special Coordinator for the Transition of Iraq.

**Mark Brzezinski:** *Ambassador to Poland.* Son of former National Security Advisor Zbigniew Brzezinski, he served in the Clinton administration as a director of Russian/Eurasian – and later Southeast European affairs – of the National Security Council. Mark Brzezinski was a foreign policy advisor to the presidential campaign of Barack Obama.

**James B. Cunningham:** *Ambassador to Israel.* He is currently the U.S. ambassador to Israel and might keep this position under Obama Administration. An American diplomat, he served as the acting United States Ambassador to the United Nations in 2001, and Ambassador and Deputy Permanent Representative to the United Nations (2001 to 2005, with the rank of Ambassador Extraordinary and Plenipotentiary). He also served as the Consul General of the United States of America in Hong Kong and Macau.

**Daniel Rooney:** *Ambassador to Ireland.* He’s the owner and chairman of the Pittsburgh Steelers football team in the National Football League (NFL). Rooney is also co-founder of the Ireland-related fundraising organization, The Ireland Funds. He’s known for his longstanding support for
Irish-American charitable causes. He is the recent recipient of the American Ireland Fund’s Lifetime Achievement Award and honorary Commander of the British Empire for contributions to peace and reconciliation in Northern Ireland (he has played an integral role in the Irish peace process since the early 1970s).

Lee Feinstein: Ambassador to Czech Republic. Hillary’s foreign-policy coordinator during the campaign, Lee Feinstein was formerly a scholar at the Council on Foreign Relations. A former senior Defense and State Department official, he is an expert on national security, the use of force, nonproliferation, international institutions, and international law. Under the Clinton Administration, he served as Deputy Director of Policy Planning at the State Department.

Jon Huntsman: Ambassador to China. He is the current Governor of Utah, member of the Republican party (he’s a moderate). Until his nomination, he was considered a serious contender for the Republican presidential nomination in 2012. He worked as a White House staff assistant in the Reagan Administration, Deputy Assistant Secretary of Commerce and Ambassador to Singapore for President Bush senior and a deputy United States trade representative for President Bush junior. He is fluent in Mandarin Chinese from his days as a Mormon missionary in Taiwan. Before becoming Governor, Huntsman made millions as chairman and chief executive of his family business, Huntsman Corp., a global chemical manufacturer.

Karen Kornbluh: Ambassador to the OECD. Kornbluh served as policy director for then Sen. Barack Obama and founded the New America Foundation’s Work and Family Program. She previously served as deputy chief of staff at the Department of the Treasury, as a director of legal and intergovernmental affairs at the Federal Communications Commission, and as an aide to Sen. John Kerry on the Senate Commerce Committee.

Michael A. Battle, Sr.: Ambassador to the African Union. Battle is president of the Interdenominational Theological Center in Atlanta. He has been an administrator at several higher education institutions. He served as Executive Secretary/Treasurer of the Hampton University Ministers’ Conference, the nation’s largest interdenominational conference among African American clergy. He served as a Chaplain in the United States Army Reserve for 20 years, retiring with military honors and a rank of Lieutenant Colonel in 1997. He served as Vice President of the American Committee on Africa from 1994 to 1998. He was an Election Observer for the first South African free election in 1994.

Vilma S. Martinez: Ambassador to Argentina. Martinez is a lawyer and president of the Mexican-American Legal Defense and Educational Fund. She has been a Partner at Munger, Tolles & Olson since 1982, where she specialized in federal and state court commercial litigation. Previously, she was a litigation associate at Cahill, Gordon & Reindel in New York and also a staff attorney with the NAACP Legal Defense Fund. Ms. Martinez was Chair and a Member of the University of California Board of Regents. She also chaired the Pacific Council’s Study Group on Mexico and served on the advisory boards of Columbia Law School and the Asian Pacific American Legal Center of Southern California.

Laurie S. Fulton: Ambassador to Denmark. Fulton is a Washington lawyer, at Williams & Connolly LLP. She is co-chair of the Criminal Litigation Committee of the Section of Litigation of the American Bar Association. She was appointed and confirmed by the U.S. Senate to serve on the Board of Directors of the United States Institute of Peace from 2004 to 2008, and serves as
Co-Chair of USIP’s International Advisory Council. She has been active in non-profits and community organizations. Prior to entering the field of law, Ms. Fulton worked on Capitol Hill and as Executive Director of Peace Links and Access, A Security Information Exchange.

**Charles H. Rivkin**: *Ambassador to France*. Rivkin is a former president and CEO of the Jim Henson Co. He is a Member of the Homeland Security Advisory Council (HSAC), a Member of the Pacific Council on International Policy and is active with many other organizations. He joined W!LDBRAIN, an award-winning entertainment company, as President and Chief Executive Officer in 2005. Previously, Rivkin was a Corporate Finance Analyst at Salomon Brothers Inc. In addition, Rivkin served as an at-large California delegate to the Democratic National Convention for Senator Kerry in 2004 and for President Obama in 2008. He was also a big fund-raiser for Obama campaign.

**Robert S. Connan**: *Ambassador to Iceland*. Mr. Connan has served as Minister Consular for Commercial Affairs to the US Mission to the European Union since September 2008. In 1980, he entered the U.S. Commercial Service. His first assignment was in Saudi Arabia, followed by South Africa, Algeria and Sweden. Next, he was assigned in Kuwait from 1991 to 1992, right after the end of the Gulf War, to rebuild the Commercial Section. In 1992, he was assigned in Seoul, Korea. From 1996 to 2000, he served in Rome, Italy. From 2000 to 2004, he was Minister Counselor for Commercial Affairs for Australia and New Zealand. During this period, Mr. Connan also served in Baghdad, Iraq from 2003 to 2004, setting up the Iraqi Business Center as part of the reconstruction process. From 2004 to 2008, he was the Minister Counselor for Commercial Affairs in Paris, France.

**Timothy J. Roemer**: *Ambassador to India*. Roemer is a former congressman from Indiana who also served on the commission that investigated the Sept. 11, 2001, terrorist attacks. He is President of the Center for National Policy (CNP) in Washington, D.C. He was appointed to the Commission on the Prevention of Weapons of Mass Destruction, Proliferation and Terrorism, a bi-partisan commission created by Congress to examine how the U.S. can best address this threat to the country’s national security. In addition, he serves on the Washington Institute for Near East Policy’s Presidential Task Force on Combating the Ideology of Radical Extremism, and the National Parks Second Century Commission.

**Christopher William Dell**: *Ambassador to Kosovo*. Mr. Dell has served as Deputy Chief of Mission in Kabul, Afghanistan since 2007. A career United States Foreign Service Officer since 1983, he served as Ambassador to the Republic of Zimbabwe from August 2004 to July 2007. Previously, Mr. Dell served as Ambassador to Angola from 2001-2004. He was Chief of Mission in Kosovo from 2000-2001 and Deputy Chief of Mission to Bulgaria from 1997-2000. He has also served as Deputy Director of the Office of Regional Political Affairs in the Bureau of European and Canadian Affairs from 1994-1996 and was Special Assistant to the Undersecretary for International Affairs from 1989-1991.

**Patricia A. Butenis**: *Ambassador to Sri Lanka*. She has served as the Deputy Chief of Mission at the U.S. Embassy in Baghdad since July 2007. Prior to this assignment, she served as Ambassador to Bangladesh. She is a career member of the Senior Foreign Service, rank of Minister-Counselor. She was previously Deputy Chief of Mission at the U.S. Embassy in Islamabad, Pakistan (2004-2006). She has also served in Karachi, Pakistan, inSan Salvador, El Salvador, in New Delhi, India, in Bogotá, Colombia...
Miguel H. Díaz: Ambassador to the Vatican. Diaz is a Cuban-American theologian at the College of Saint Benedict and Saint John's University in Collegeville, Minn. who advised Obama's presidential campaign. Dr. Diaz taught Religious Studies and Theology at Barry University, the University of Dayton and the University of Notre Dame. From 2001 to 2003, he taught and served as Academic Dean at St. Vincent de Paul Regional Seminary in Boynton Beach, Florida.

John Roos: Ambassador to Japan. John Roos, CEO of Palo Alto law firm Wilson Sonsini Goodrich & Rosati, was a top Obama fundraiser. Mr. Roos helped lead Wilson Sonsini Goodrich & Rosati during the various waves of innovation in Silicon Valley, from the growth of software and communications to the Internet Age, the emergence of biotechnology to the present focus on clean technology and renewable energy.

Thomas Shannon: Ambassador to Argentina. Thomas Shannon has been Assistant Secretary of State for Western Hemisphere Affairs since 2005. A career member of the Senior Foreign Service, Mr. Shannon also served as Special Assistant to the President and Senior Director for Western Hemisphere Affairs at the National Security Council, Deputy Assistant Secretary of Western Hemisphere Affairs at the Department of State and U.S. Deputy Permanent Representative to the Organization of American States (OAS).

Louis Susman: Ambassador to the United Kingdom. Chicago fundraiser and former Citibank executive Louis B. Susman (he retired in February as vice chairman of Citigroup Global Markets). During the 2004 campaign, he was Kerry’s national finance chairman. Mr Susman is a long-time Democratic donor – he’s so-called “bundler”, by drawing in multiple campaign contributions. He raised at least $500,000 for Mr Obama's election and inauguration funds, while also contributing more than $100,000 of his own money to Democratic Party causes last year.

Capricia Penavic Marshall: Chief of Protocol (with the rank of Ambassador during her tenure of service). In 1992, she joined Bill Clinton’s Presidential campaign as Special Assistant to Hillary Rodham Clinton. Then, she served as Special Assistant to the First Lady, travelling extensively and coordinating her agenda, meetings and public appearances. In 1997, she was appointed Deputy Assistant to the President and Social Secretary to the White House. Her official responsibilities included the planning and execution of all White House international and domestic events. In 2001, she began working as a consultant to a number of nonprofit and private sector organizations. In 2006, Marshall joined the re-election efforts for Senator Hillary Clinton, and subsequently joined Senator Clinton’s 2008 presidential campaign.

Carlos Pascual: Ambassador to Mexico. Carlos Pascual is a Brookings vice president and director of Foreign Policy at Brookings. He is a former U.S. ambassador to Ukraine and senior director on the National Security Council staff. Before joining Brookings, Mr. Pascual served as coordinator for Reconstruction and Stabilization at the United States Department of State where he led and coordinated U.S. government planning to help stabilize and reconstruct societies in transition from conflict or civil strife. The primary focus of his work was Sudan, Haiti, and several conflict prevention activities in Africa, Asia and Latin America.
David Jacobson: Ambassador to Canada. Jacobson is already at the White House. He is a special assistant to the president in the Office of Presidential Personnel. His focus is on filling slots on executive branch boards and commissions. He was a partner at the law firm Sonnenschein, Nath & Rosenthal. He was the Obama presidential campaign deputy finance chairman.

James B. Smith: Ambassador to the Kingdom of Saudi Arabia. A retired U.S. Air Force brigadier general, he has been International Business Development Executive, at Raytheon Integrated Defense Systems. Previous assignments at Raytheon include Vice President of Government Business in Wichita, Kansas, and Vice President of Precision Engagement in Tucson, Arizona. Prior to joining Raytheon, he was director of Navy C2 programs for Lockheed Martin Mission Systems.

Donald Gips: Ambassador to the Republic of South Africa. Donald Gips is currently the Assistant to the President and Director for Presidential Personnel. Prior to serving in the White House, Gips helped lead then President-elect Obama’s Presidential Transition Team as a Co-Chair for the Agency Review team. He previously served in the White House as Chief Domestic Policy Advisor to Vice President Al Gore.

Patricia N. Moller: Ambassador to the Republic of Guinea. A Foreign Service Officer, following 10 years as an investment banker and tax shelter specialist with Smith Barney, she has served as Ambassador to Burundi since 2006. She has previously served in Munich and in Madras, India. From 1991-1996 she worked in Washington at the Department, first as a Watch Officer, then as Staff Aide to the Assistant Secretary for Intelligence and Research, and finally for 2 years as Vietnam Desk Officer during bilateral negotiations to reestablish diplomatic relations between the two countries. Following Serbian-language training, she served in Embassy Belgrade as Management Officer.

Nicole A. Avant: Ambassador to the Commonwealth of the Bahamas. Ms. Avant serves as Vice President of Interior Music and Avant Garde Music Publishing. A business woman, philanthropist and activist, she has been recognized for her tireless efforts to mobilize the younger generation towards greater charitable and political involvement.

Kenneth H. Merten: Ambassador to the Republic of Haiti. He currently serves as Deputy Executive Secretary at the Department of State. A career Foreign Service Officer, he joined the Foreign Service in 1987. His previous overseas diplomatic assignments include Economic Counselor in Paris, France, Economic Section Chief, Port-au-Prince, Haiti, Economic Officer at the U.S. Mission to the European Union, in Brussels, Belgium, Economic Officer in Bonn, Germany and Vice Consul in Port-au-Prince.

John R. Nay: Ambassador to Suriname. A U.S. Consul General in Toronto, he previously served as Office Director for African Regional and Security Affairs in the State Department’s Bureau of African Affairs. Prior to that, he served as Minister Counselor for Consular Affairs at the U.S. Embassy in New Delhi and as Regional Consular Officer for southern Africa based in Johannesburg. He previously was an intelligence analyst, working on Cambodia issues and on Korean affairs.

Martha L. Campbell: Ambassador to the Marshall Islands. Dean of the Foreign Service Institute and career FSO, she served previously as the Executive Director of the Bureaus of European and Eurasian Affairs and International Organizations Affairs. Since she joined the Foreign Service in 1980, Ms. Campbell has served as Management Officer at U.S. Embassies in The Hague, Stockholm, Budapest, Majuro and Paramaribo, Suriname.

Richard J. Schmierer: Ambassador to the Sultanate of Oman. He has served as Deputy Assistant Secretary in State’s Near Eastern Affairs bureau. Immediately prior, he served as Director of the Office of Iraq Affairs in the Bureau of Near Eastern Affairs. He also as the Public Affairs Officer at the American Consulate General in Dhahran, Saudi Arabia, as well as the head of the Middle East office of the International Visitor Program at the headquarters of the U.S. Information Agency.

Gordon Gray: Ambassador to Tunisia. He has been as senior advisor to the U.S. ambassador to Iraq. Prior to his assignment in Iraq, he served as Deputy Assistant Secretary of State for Near Eastern Affairs – his responsibilities included the promotion of U.S. interests in the Arabian Peninsula and North Africa. His other foreign assignments include Egypt, Morocco, Pakistan, Jordan, and Canada.

Pamela J. H. Slutz: Ambassador to the Republic of Burundi. She’s a former deputy ambassador to the US embassy in Nairobi. Her previous overseas assignments include: Kinshasa, Zaire; Jakarta, Indonesia; Shanghai, China; and the American Institute in Taiwan. She was the U.S. Ambassador to Mongolia from 2003-2006.

Don Beyer: Ambassador to Switzerland and the Principality of Lichtenstein. He was elected Lieutenant Governor of Virginia in 1989 and served until 1998. In that capacity, he presided over the Virginia Senate, earning the reputation as the most activist President of the Senate in Virginia history. He chaired the Economic Recovery Commission, the Virginia Commission on Sexual Assault, the Virginia Commission on Disabilities, the Poverty Commission and was co-founder of the Northern Virginia Technology Council.

Mark Gitenstein: Ambassador to Romania. He is a senior fellow in governance studies at the Brookings Institution, where he specializes in issues related to national security and civil liberties. He is also a partner at the Washington office of the multi-national firm Mayer Brown LLP. Prior to that, he was the Executive Director of The Foundation for Change Inc. Previously, he worked as a Senate staff member for 17 years— both in Senator Biden’s personal office, and then as Chief Counsel with the Senate Judiciary Committee.

Howard Gutman: Ambassador to Belgium. He is a partner with Williams & Connolly LLP. Identified as one of “Washington's Top Lawyers” by Washingtonian magazine, Mr. Gutman’s
practice areas focus on commercial litigation, including securities, contracts, antitrust, labor, banking, real estate, intellectual property, insurance coverage, international law and partnership disputes. He previously served as a Special Assistant to F.B.I Director William H. Webster, focusing on counter-terrorism and counter-intelligence.

**Vinai Thummalapally:** *Ambassador to Belize.* He is the President of MAM-A Inc., a manufacturer and distributor of recordable optical discs. Prior to that, he served as the plant manager for Mitsui Advanced Media Inc.

**Maj. Gen. Alfonso E. Lenhardt:** *Ambassador to Tanzania.* Major General Lenhardt (USA, Ret.) is the President and CEO of the National Crime Prevention Council. Prior to that, he was Senior Vice President of Government Relations for The Shaw Group. Gen. Lenhardt served as the 36th Sergeant at Arms for the U.S. Senate.

**Rumours:**

**William Drozdiak:** *Ambassador to Germany.* He is president of the American Council on Germany in New York City. Prior to this, Mr. Drozdiak was executive director of the Transatlantic Center of the German Marshall Fund of the United States. He worked for more than twenty years as an editor and foreign correspondent for The Washington Post. He helped prepare Barack Obama’s Berlin visit in July 2008.

**Sam Nunn:** *Ambassador to Russia.* Currently the co-chairman and CEO of the Nuclear Threat Initiative (NTI), Sam Nunn served for 24 years as a Senator from Georgia (Dem.). He served as chairman of the powerful U.S. Senate Committee on Armed Services and the Permanent Subcommittee on Investigations. His legislative achievements include the landmark Department of Defense Reorganization Act and the Nunn-Lugar Cooperative Threat Reduction Program, which provides assistance to Russia and the former Soviet republics for securing and destroying their excess nuclear, biological and chemical weapons. He stands up for nuclear disarmament.

**Sam Kaplan:** *Ambassador to Morocco.* A Minneapolis attorney and Democratic party fundraiser, Kaplan, 72, along with his wife Sylvia Kaplan, are huge Democratic-Farmer-Labor Party donors and power brokers in Minnesota. Major backers of the late Sen. Paul Wellstone, they were "bundlers" for Barack Obama's 2008 campaign.

**Marc Nathanson:** *Ambassador to the Czech Republic.* A retired Beverley Hills cable television businessman, he’s a former chairman of the Broadcasting Board of Governors that oversees Prague-based Radio Free Europe/Radio Liberty. Nathanson, vice chairman of the board of directors of the National Democratic Institute, was a major fundraiser and backer of Hillary Clinton who threw his support to Obama when Clinton conceded the Democratic primary as some other Clinton donors resisted. A recent Los Angeles Business Journal survey rated him the 39th wealthiest Los Angelino. Prague is considered one of the most desirable U.S. embassies in the world, and the mansion that serves as the ambassador's residence has some 80 rooms.
NATIONAL SECURITY COUNCIL

Nominations:

James L. Jones: National Security Advisor. A retired United States Marine Corps four-star general, he served as Commander, United States European Command (COMUSEUCOM) and Supreme Allied Commander Europe (SACEUR). In 2007, Jones served as chairman of the Congressional Independent Commission on the Security Forces of Iraq, which investigated the capabilities of the Iraqi police and armed forces. In November 2007, he was appointed by the U.S. Secretary of State as special envoy for Middle East security. He served as chairman of the Atlantic Council of the United States from June 2007 to January 2009.

Tom Donilon: Deputy National Security Advisor. He’s a former chief of staff to Secretary of State Warren Christopher and former assistant secretary of state for public affairs during the Clinton Administration. In that role, Donilon was intimately involved in many major foreign policy issues, including negotiating the Bosnian peace agreement and the expansion of NATO. Donilon worked as a member of President Barack Obama’s transition team.

Mark Lippert: Chief of Staff. Obama staffer and Senior National Security Adviser during the campaign, Lippert served tour of duty in Iraq with the U.S. Navy. He previously worked on Senate Appropriations Foreign Operations Subcommittee.

Gary Samore: NSC’s Nonproliferation Coordinator. A former senior director for non-proliferation and export controls at the NSC during the Clinton administration and long-time State Department official, he was one of the U.S. negotiators of the 1994 U.S.-North Korea Agreed Framework. He also served as director of the Office of Regional Nonproliferation Affairs in the Bureau of Political Military Affairs and as special assistant to the Ambassador-at-Large for Nonproliferation and Nuclear Energy Policy, Richard T. Kennedy. Samore has been openly skeptical of North Korea’s willingness to abandon its nuclear weapons program and also skeptical of efforts to negotiate a protocol to the 1972 treaty banning the development and production of germ weapons, an effort that both the Clinton and Bush administrations ultimately abandoned as futile. As regards Iran, Gary Samore has argued that any carrot offered to Iran should be accompanied by a bigger stick.

George Look: NSC Senior Director, Gary Samore’s Deputy. He will head NSC efforts on the treaty-based nonproliferation agenda, including the upcoming 2010 NPT Review Conference. He’s a longtime civil servant and arms control expert.

Laura Holgate: NSC Senior Director, Gary Samore’s Deputy. She is expected to join Samore’s team shortly and will focus on WMD threat reduction efforts, including tying together various Defense, Energy, and State Department programs into a coordinated whole and flesh out the president’s ambitious promise to secure all vulnerable nuclear materials over the next four years. Holgate, currently a vice president at the Sam Nunn-run Nuclear Threat Initiative, worked on these issues during the Clinton administration as a protégé of Ashton Carter, who is now under secretary of defense for acquisitions, technology, and missile defense.
**Rexon Ryu**: Director in the NSC’s Nonproliferation Directorate. Handling Iran and Syria nuclear issues, Ryu was Sen. Chuck Hagel’s foreign policy advisor and interacted with Barack Obama during the summer of 2008, when the two senators travelled together to Afghanistan and Iraq. He also served at the State Department. He’s an expert on proliferation issues in the Middle East.

**Denis McDonough**: NSC Director of Strategic Communications. Senior fellow at the Center for American Progress, he was the spokesman and the coordinator of national security and foreign policy during Obama’s campaign. On the campaign, McDonough helped synthesize the contributions of some 300 foreign policy advisers, divided into teams based on regions and issues, to assist Mr. Obama in formulating and articulating his foreign policy. He has worked on foreign policy issues in Congress for more than ten years.

**Puneet Talwar**: NSC Senior Director on Iran, Iraq, and the Gulf. A long-time advisor on the staff of the Senate Foreign Relations Committee on Middle East, Iraq and Iran issues, Puneet Talwar also served on the State Department’s Policy Planning Staff.

**Michelle Gavin**: NSC Senior Director for Africa. Former U.S. Senate foreign policy advisor (to Sen. Russell Feingold, who is known as the leading Senate expert on African issues) and the successor to Denis McDonough as legislative director (to Sen. Ken Salazar) with expertise in sub-Saharan Africa, she’s an Adjunct Fellow for Africa at the Council on Foreign Relations.

**Jeffrey Bader**: NSC Senior Director for Asia. A senior fellow at Brookings from 2005 to 2009 and Mandarin-speaking, Bader was previously director for Asian affairs under the Clinton Administration. Bader also served as former ambassador, senior official at the State Department (deputy assistant secretary of the Bureau of East Asian and Pacific Affairs), and the Office of the U.S. Trade Representative.

**Gayle Smith**: NSC Senior Director on Development and Sustainable Security. She’s a former NSC Special Assistant in the Clinton Administration and former Senior Director for African Affairs at the NSC. She’s also a former Senior Advisor to the Administrator and Chief of Staff for USAID.

**Elizabeth Sherwood-Randall**: NSC senior director for European affairs. Prior to her appointment, she was a senior research scholar at the Center for International Security and Cooperation (CISAC) and an adjunct senior fellow at the Council on Foreign Relations. Her work focuses on American national security challenges, including preventing the proliferation of weapons of mass destruction, defense leadership and management, and alliance politics. During the first Clinton administration, she was Deputy Assistant Secretary of Defense for Russia, Ukraine, and Eurasia.

**Samantha Powers**: NSC Senior Director for Multilateral Affairs. Affiliated with the Carr Center for Human Rights Policy at Harvard University’s Kennedy School of Government, she won the Pulitzer Prize for her work on genocide. She was a senior adviser to Barack Obama during the presidential campaign until March 2008 – when she had been forced to resign from Obama’s campaign for calling Clinton a “monster”. Alongside her advocacy for Barack Obama’s candidacy, Powers is known for her efforts to increase awareness with regard to genocide and
human rights abuses, particularly the Darfur conflict. She has pulled Darfur into the spotlight during the campaign.

**Daniel Shapiro:** *NSC Senior Director for the Middle East and North Africa.* Dan Shapiro worked briefly at the NSC during the Clinton administration under Sandy Berger. He then worked first as legislative advisor and then deputy chief (mostly on foreign policy issues) to Bill Nelson. Shapiro emerged as an advisor on Middle East issues and as Jewish outreach coordinator for Barack Obama during the presidential campaign. In 2007, he was named vice president of Timmons and Company, a Washington D.C. lobbying firm.

**Daniel Poneman:** *Senior Director for Non-proliferation.* A Senior Fellow of The Forum for International Policy, Mr. Poneman has extensive expertise in the defense, energy and export control arenas. For several years, he practiced law in Washington, D.C., assisting clients in a wide variety of regulatory and policy matters, including export controls, trade policy, and sanctions issues. From 1993 through 1996, Mr. Poneman served as Special Assistant to the President and Senior Director for Nonproliferation and Export Controls at the National Security Council, with responsibilities for the development and implementation of U.S. policy in such areas as peaceful nuclear cooperation, missile technology and space-launch activities, sanctions determinations, chemical and biological arms control efforts and conventional arms transfer policy.

**Michael McFaul:** *NSC Senior Director for Russian and Eurasian Affairs.* A Senior Fellow at the Hoover Institution, professor of political science at Stanford University and non-resident associate at the Carnegie Endowment for International Peace, McFaul’s centres of interest include democratization in the post-communist world and Iran, U.S.-Russian relations, and American efforts at promoting democracy abroad. If not a neoconservative, he is a well-known advocate for a bare-knuckle approach toward Russia. He criticized NATO for not going along with Bush’s plan to expand NATO to include Ukraine and Georgia, something that would not be well-seen in Moscow.

**John Brennan:** *Deputy National Security Advisor for Counter-terrorism (and Assistant to the President for Homeland Security).* Fluent Arabic speaker, he’s a former CIA deputy executive director in March 2001 and then held a position at the National Counter-Terrorism Center.

**Gen. Douglas Lute** (Ret.): *Deputy National Security Advisor, Iraq and Afghanistan.* A lieutenant general in the United States Army, Lute was nominated in 2007 by George W. Bush to serve as Assistant to the President and Deputy National Security Advisor for Iraq and Afghanistan, also known as the “War Czar”. He was kept in his post by new President Barack Obama.

**Mara Rudman:** *NSC Executive Secretary.* She was Deputy Assistant to the President for National Security Affairs and Chief of Staff for the National Security Council under the Clinton Administration.

**Michael Hammer:** *Spokesman.*
**Donald Camp**: *NSC Senior Director for South Asia*. He was previously the Principal Deputy Assistant Secretary for South Asia at the State Department.

**Dan Restrepo**: *NSC Senior Director for Latin American issues*. Restrepo, previously a senior fellow and director of the Americas project at the Center for American Progress, served as the senior lead of the team advising the Obama campaign on Latin American issues. Restrepo previously worked for Hamilton on the staff of the House International Relations Committee.
DEPARTMENT OF STATE

Nominations confirmées:

Hillary Clinton: Secretary of State. As a member of the Senate Armed Services Committee, Hillary Clinton immersed herself in policy debates on Iraq, NATO and Afghanistan. She voted for the 2002 Iraq war resolution but became a strong critic of the conflict. The decision to name Clinton as the nation’s top diplomat was made after working out an agreement with former president Bill Clinton over his global charity efforts.

Jim B. Steinberg: Deputy Secretary of State. He was a deputy national security adviser in the Clinton administration. Steinberg brings more than a decade of foreign policy experience as a former White House and congressional military policy adviser. He played a key role in the Clinton administration's responses to crises in Kosovo and East Timor.

Jacob Lew: Deputy Secretary of State for Management and Resources. He was Director of the United States Office of Management and Budget under Clinton Administration. He worked as a senior domestic policy adviser to then-House Speaker Thomas O’Neill Jr. (Mass.-D). Lew joined the Clinton administration in February 1993 as special assistant to the president and moved to OMB in 1994. Most recently, Lew was chief operating officer of Citi Alternative Investments, an investment unit of Citigroup.

Pat Kennedy: Undersecretary of State for Management. A career minister in the foreign service, Kennedy was confirmed by the U.S. Senate in 2007 and is being held over in his position by President Obama. He is responsible for the people, resources, facilities, technology, consular affairs, and security of the State Department.

Williams Burns: Undersecretary of State for Political Affairs. He has worked at the State Department for long, in the foreign service. He has held high-profile ambassadorial posts in Jordan and Russia. He is one of a handful of officials Obama has decided to keep on.

Esther Brimmer: Assistant Secretary of State for International Organizational Affairs. She was Deputy Director and Director of Research at the Center for Transatlantic Relations at the Paul H. Nitze School of Advanced International Studies (SAIS) at Johns Hopkins University. From 1999-2001 she was a Member of the Office of Policy Planning at the Department of State working on the European Union, Western Europe, the United Nations, and multilateral security issues.

Phillip Gordon: Assistant Secretary of State for European and Eurasian affairs. He is a Senior Fellow for US Foreign Policy at the Brookings Institution and also specializes in Europe and the Middle East. Former Director of European Affairs at the National Security Council under President Clinton, he has been also on the board for the US Committee on NATO.

Rose Gottemoeller: Assistant Secretary for Verification and Compliance. Before joining the Carnegie Endowment in October 2000, Gottemoeller was deputy undersecretary for Defense and Nuclear Non-proliferation in the Department of Energy during the Clinton administration.
Philip J. "P.J." Crowley: Assistant Secretary of State for Public Affairs. Philip J. (P.J.) Crowley is a Senior Fellow and Director of Homeland Security at the Center for American Progress. During the Clinton administration, Crowley was Special Assistant to the President of the United States for National Security Affairs, serving as Senior Director of Public Affairs for the National Security Council. Prior to that, he was Principal Deputy Assistant Secretary of Defense for Public Affairs. In all, Crowley was a spokesman for the United States government and United States military for 28 years, 11 of those years at the Pentagon and three at the White House. He served for 26 years in the United States Air Force, retiring at the rank of colonel in September 1999. He is a veteran of Operations Desert Shield and Desert Storm.

Johnnie Carson: Assistant Secretary of State for Africa. A long time Africa hand and foreign service officer, Ambassador Carson is currently the national intelligence officer for Africa on the National Intelligence Council. He joined the NIC in September 2006 after a 37-year career in the foreign service. Prior to this appointment, Carson served as the senior vice president of the National Defense University. His foreign service career includes ambassadorships to Kenya, Zimbabwe and Uganda.

Richard R. Verma: Assistant Secretary of State for Legislative and Intergovernmental Affairs (Bureau of Legislative Affairs, H). Verma is a lawyer with expertise in national security and nonproliferation issues. He has served as a senior adviser to Senate Majority Leader Harry Reid and was appointed in 2008 as a member of the Congressional Commission on the Prevention of Weapons of Mass Destruction.

Michael C. Polt: Principal Deputy Assistant Secretary of State, Bureau of Legislative Affairs (H). He served as Ambassador to Serbia and Montenegro from 2004 to 2006, continuing as Ambassador to Serbia until 2007. Following his mission to Serbia, he became a Senior Transatlantic Fellow at the German Marshall Fund of the United States. During his nearly three decades as a career diplomat, he served as U.S. Minister and Deputy Chief of Mission of the U.S. Embassy in Berlin, and Deputy Chief of Mission and Chargé d’Affaires of the U.S. Embassy in Bern, Switzerland.

David M. Turk: Chief of Staff, Bureau of Legislative Affairs (H). Since 2007, he has been the Staff Director for the House Oversight and Government Reform Committee, Subcommittee for National Security, the subcommittee responsible for the Walter Reed hearings in 2007. His experience includes work as Counsel to Sen. Joe Biden (Senate Judiciary Committee), Counsel and Legislative Assistant to Sen. Kent Conrad, and Law Clerk to The Honorable J. Harvie Wilkinson III, United States Court of Appeals for the Fourth Circuit.

David S. Adams: Deputy Assistant Secretary for House Affairs, Bureau of Legislative Affairs (H).

Miguel Rodriguez: Deputy Assistant Secretary of State for Senate affairs, Bureau of Legislative Affairs (H). He formerly served as legislative director in Senator Clinton’s office.

Carol Schwab: Senior Adviser/Legislative Director, Bureau of Legislative Affairs (H).

Mark de la Iglesia: Director for House Affairs, Bureau of Legislative Affairs (H).
Jennifer Park Stout: Director for Senate Affairs, Bureau of Legislative Affairs (H). She served as Senator Jim Webb’s former foreign-policy advisor.

Julio Ruffini: Nominations/Treaties, Bureau of Legislative Affairs (H).

Stephen Bosworth: Special Representative for the six party talks on North Korea. Former Ambassador to South Korea, he has recently been dean of Fletcher School of Law and Diplomacy. He favors attempting to bring North Korea into the regional and global economy, an effort he thinks will require further U.S. humanitarian and economic aid.

Nominations annoncées:

Ellen Tauscher: Undersecretary of State for Arms Control and International Security. She is a Democratic member of the United States House of Representatives (California) since 1997. She’s a member of the Committee on Armed Services and the chairman of the chair Subcommittee on strategic forces.

Maria Otero: Undersecretary of State for Democracy and Global Affairs (G). Maria Otero is one of the world’s leading voices on sustainable microfinance. She has served on the advisory board of the Clinton Global Initiative and has a long resume of senior staff and board positions in international organizations concerned with poverty and finance. She is president and CEO of Accion International and has an interest in global women's issues, a key interest of Secretary Clinton.

Wendy Sherman: Undersecretary of State for Economic Affairs. Ambassador Wendy R. Sherman is a Principal of The Albright Group, an international advisory firm. Prior to forming the group, from 1997 through 2001, she was the Counselor of the Department of State, with rank of Ambassador. She served Secretary of State Madeleine Albright as a special advisor and consultant on major issues of foreign policy. At the same time, she was the Special Advisor to the President and Secretary of State, and the North Korea Policy Coordinator. From April 1996 until July 1997, she was President and CEO of the Fannie Mae Foundation and a member of the operating committee of Fannie Mae.

Judith A. McHale: Undersecretary of State for Public Diplomacy and Public Affairs. A long-time friend of Hillary Clinton and Democratic mega-donor, she is a leading media and communications executive whose career has been devoted to building companies and non-profit organizations dedicated to reaching out to and connecting people around the world. She is the former President and Chief Executive Officer of Discovery Communications. She is also the Managing Partner of the GEF/Africa Growth Fund, a private equity investment fund in formation, focused on making investments in the consumer goods and services sector in Africa.

Arturo Valenzuela: Assistant Secretary of State for Western Hemisphere Affairs. Valenzuela served as the Deputy Assistant Secretary for Inter-American Affairs at the Department of State and later the Special Assistant to the President for National Security Affairs and Senior Director for Inter-American Affairs at the National Security Council. He is a specialist in Latin American affairs and is originally from Chile.
Kurt Campbell: Assistant Secretary of State for Asian and Pacific Affairs. Kurt Campbell was the co-Director of the Center for a New American Security. He served in several capacities in government, including as Deputy Assistant Secretary of Defense for Asia and the Pacific, Director on the National Security Council Staff, Deputy Special Counselor to the President for NAFTA, and as a White House fellow at the Department of the Treasury. From 2000 to 2007, he served as senior vice president, director of the International Security Program, and Henry A. Kissinger Chair in National Security Policy at CSIS.

Robert Blake: Assistant Secretary of State for South and Central Asia. He’s the current U.S. ambassador to Sri Lanka, and a career Foreign Service officer. If confirmed, he will oversee a bureau with a shrunken domain. Jurisdiction over Afghanistan and Pakistan has been taken out of the bureau and assumed by Special Representative Richard Holbrooke. The new South and Central Asia bureau is responsible for India, Sri Lanka, Bangladesh, Nepal, and the former Soviet states in Central Asia.

Jeffrey Feltman: Assistant Secretary of State for Near Eastern Affairs. He could also be Special Envoy to Syria. He has been the acting Assistant Secretary of State for Near Eastern Affairs since December 2008. In his more than 20 years as a diplomat, Feltman has helped develop America’s post-Cold War international strategy, participated in part of the Israel-Palestinian peace negotiations, and headed the Coalition Provisional Authority’s office in Iraq. He also served as Deputy Assistant Secretary of State for Near Eastern Affairs (Feb. 2008 to Dec. 2008) and Ambassador to the Republic of Lebanon (2005 to 2008). Since joining the Foreign Service in 1986, Feltman has served in Beirut, Irbil, Jerusalem, Tel Aviv, Budapest, Tunis, and Port-au-Prince, Haiti.

Daniel Kurtzer: Assistant Secretary of State for the Near East. A former U.S. ambassador to Israel and Egypt, Kurtzer also served as Deputy Director of the State Department’s Egypt desk, on the Policy Planning staff, as Deputy Assistant Secretary of State for Near Eastern Affairs, and as Principal Deputy Assistant Secretary of State for Intelligence and Research. In 2006, he retired from the State Department and assumed a chair in Middle East policy studies at The Woodrow Wilson School of Public and International Affairs at Princeton University.

Michael Posner: Assistant Secretary of State for Democracy, Human Rights and Labor (DRL). Michael Posner, President of Human Rights First, has been at the forefront of the international human rights movement for nearly 30 years. He is a frequent public commentator on these and other issues, and his opinion essays have appeared in the New York Times, Los Angeles Times, Chicago Tribune, and many other papers. Michael has also testified dozens of times before the U.S. Congress.

Andrew Shapiro: Assistant Secretary of State for Political and Military Affairs. This bureau is under the undersecretary of state for arms control and international security. He’s a former Senate policy advisor to Hillary Clinton.

Eric Schwartz: Assistant Secretary of State for Population, Refugees and Migration (PRM). He served as NSC Senior Director and Special Assistant in the Clinton Administration for Multilateral and Humanitarian Affairs.
**Stephen Mull:** Assistant Secretary of State for International Security and Negotiation. A career Foreign Service officer, he has served as Ambassador to the Republic of Lithuania. He has also served as the Deputy Chief of Mission in Jakarta, Indonesia, and as a Consular or Political Officer for the U.S. Missions in Poland, the Bahamas, and South Africa since the beginning of his career.

**Bonnie D. Jenkins:** Coordinator for Threat Reduction Programs (with the Rank of Ambassador). Dr. Jenkins is the Program Officer for U.S. Foreign and Security policy at the Ford Foundation. Prior to joining the Foundation, Jenkins served on the 9-11 Commission, as counsel. Jenkins also served as General Counsel to the U.S. Commission to assess the organization of the federal government to combat proliferation of weapons of mass destruction, and as a consultant to the 2000 National Commission on Terrorism. An expert on arms control and nonproliferation of weapons of mass destruction, Jenkins also served for nine years as legal advisor to U.S. Ambassadors and delegations negotiating arms control and nonproliferation treaties.

**Harold Hongju Koh:** Legal Adviser. Yale Law School Dean since 2004, Koh is one of the country’s leading experts on public and private international law, national security law and human rights. He served as assistant secretary of state for democracy, human rights and labor from 1998 to 2001 during the Clinton administration.

**Nominations qui ne nécessitent pas la confirmation du Sénat:**

**Paul Jones:** Deputy Assistant Secretary of State for Afghanistan and Pakistan. A career foreign service officer, he is going to serve in a dual-hatted role, as deputy to U.S. Special Representative to Afghanistan and Pakistan Richard Holbrooke, as well Deputy Assistant Secretary of State for Afghanistan and Pakistan. He’s a former deputy chief of mission at the U.S. Embassy in Manila.

**David Hale:** Deputy Assistant Secretary of State for Near Eastern affairs. He was Ambassador to Jordan from 2005 to 2008.

**Dan Russell:** Deputy Assistant Secretary of State for Russia. He is a foreign service officer who has until recently served as chief of staff to Under Secretary of State for Political Affairs Bill Burns. He will be reporting to Assistant Secretary of State for Europe and European Affairs Philip Gordon. Russell previously served as deputy chief of mission at the U.S. Embassy in Moscow and at the U.S. Embassy in Kazakhstan.

**Robert Einhorn:** Special Advisor on Nonproliferation. He served in the U.S. government for 29 years. From November 1999 to August 2001, he was assistant secretary for nonproliferation at the Department of State, where he was responsible for nonproliferation of nuclear, chemical, and biological weapons, missile delivery systems, and advanced conventional arms. Einhorn’s initial assignment is to shepherd the ongoing sensitive dialogue with Pakistan over the security of its nuclear weapons.

**Dennis Ross:** Special advisor to the Secretary of State for the Gulf and Southwest Asia. He played a leading role in the Middle East peace process under both George H. W. Bush and also Bill Clinton. “He was instrumental in assisting Israelis and Palestinians to reach the 1995 Interim Agreement; he also successfully brokered the 1997 Hebron Accord, facilitated the 1994 Israel-
Jordan peace treaty, and intensively worked to bring Israel and Syria together.” (The Washington Institute)

**Jeffrey Davidow:** *Special envoy to the Summit of the Americas.* Former Ambassador to Zambia, Venezuela and Mexico and resigned as President of the Institute of the Americas to take up this position.

Air Force Maj. Gen. J. Scott Gration (ret.): *Special envoy to Sudan.* A Swahili-speaking son of missionaries who grew up in the Democratic Republic of Congo, Gration accompanied Obama on a five-nation trip to Africa in 2006 and was a national security advisor to his campaign.

**Ian Kelly:** *Chief spokesman and daily briefer.* Kelly is a Russia expert, who has recently served as the director of the State Department’s Office of Russian Affairs. He served as Rome Embassy spokesman.

**Robert Wood:** *Deputy State Department spokesman.*

**Anne-Marie Slaughter:** *Director of Policy Planning at the State Department.* She is professor and dean of Princeton’s Woodrow Wilson School of Public and International Affairs. Since becoming dean of the Woodrow Wilson School in 2002, she has been credited with vigorously rebuilding Princeton's international relations faculty. She is an influential proponent of the use of international relations theory in international law.

**Derek Chollet:** *Deputy Director of Policy Planning at the State Department.* He is senior fellow at the Center for a New American Security, here he works on a variety of issues related to U.S. foreign policy and national security strategy. Previously, he was foreign policy adviser to Senator John Edwards (D-N.C.), both on his legislative staff and during the 2004 Kerry/Edwards presidential campaign. During the Clinton administration, he served in the U.S. State Department in several capacities, including chief speechwriter for Richard Holbrooke, then-U.S. ambassador to the United Nations, and special adviser to Strobe Talbott, then-deputy secretary of state.

**Nancy Powell:** *Director General of the Foreign Service.* Nancy Powell currently serves as Ambassador to Nepal. She was U.S. Ambassador to Pakistan (2002-2004), Ghana (2001-2002), and Uganda (1997-1999). Previous overseas assignments have included Ottawa, Kathmandu, Islamabad, Lome, Calcutta, New Delhi, and Dhaka. In Washington, she has served as a Refugee Assistance Officer, Principal Deputy Assistant Secretary for African Affairs, Acting Assistant Secretary for International Narcotics and Law Enforcement Activities, Senior Coordinator for Avian Influenza, and the National Intelligence Officer for South Asia at the National Intelligence Council.

**Bathsheba Crocker:** *Chief of staff for Deputy Secretary of State James Steinberg.* Crocker, a former CSIS fellow and expert on post conflict reconstruction, previously worked for Steinberg as his executive assistant when Steinberg was the deputy national security advisor during the Clinton administration. She also previously served as the deputy chief of staff to the UN Special Envoy for Tsunami Recovery, Bill Clinton.

**Robin Roizman:** *Bureau of Legislative Affairs (H), in charge of the State Department’s congressional relations (foreign assistance, human rights, refugees, climate change).* She’s a
former professional staff member on the House Foreign Affairs Committee who focused on foreign aid reform).

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Jennifer Sims: Assistant Secretary of State for Intelligence and Research (INR).

Jonah Blank or Nancy Powell: Assistant Secretary of State for South Asian Affairs.


Daniel Benjamin: Coordinator for Counterterrorism.

Derek Mitchell: Deputy Assistant Secretary of State for Southeast Asia.

David Goldwyn: U.S. special envoy for energy. An oil industry consultant, Goldwyn is a former George H.W. Bush and Clinton-era State Department official, and a former assistant secretary of energy for international affairs and advisor to Clinton’s Energy Secretary and later US ambassador to the UN Bill Richardson. He is a top official at the U.S.-Turkmenistan Business Council. He also heads up the U.S.-Libya Business Association, an oil-endowed entity helping promote Colonel Muammar Gaddafi.
DEPARTMENT OF DEFENSE

Nominations confirmées:

Robert Gates: Secretary of Defense. A holdover from the Bush administration, President Obama announced in early December that Gates would be staying on as Secretary of Defense. The bulk of Gates’ career has been spent working in intelligence. He entered the Central Intelligence Agency in 1966 and spent nearly 27 years as an intelligence professional, serving six presidents from both political parties. He is the only career officer in CIA’s history to rise from entry-level employee to director.

Mike Donley: Secretary of the Air Force. Donley was confirmed as Air Force secretary a month before the presidential election after working as one of Defense Secretary Robert Gates’ top aides. Obama announced in February that he would keep Donley in place. He has mainly worked for Republicans, including several years in the Reagan National Security Council and as an assistant Air Force secretary under George H.W. Bush.

Preston M. Geren: Secretary of the Army (since 2007). Geren took the reins as the Army secretary in 2007. As the Army’s top civilian official, Geren could continue to serve in that position during the Obama administration. He’s a former congressman with strong ties to the Hill. Geren first joined the Defense Department in 2001 as special assistant to Defense Secretary Donald Rumsfeld. In July 2005, Geren became the acting secretary of the U.S. Air Force until Michael Wynne was confirmed to that position in November 2005. In 2006, Geren bounced over to the Army as that service’s undersecretary until President Bush selected him as the Army’s secretary in 2007.

William Lynn: Deputy Secretary of Defense. He was a former top Pentagon official in the Clinton Administration and senior vice president of government operations and strategy at Raytheon Company (lobbying). Lynn had been undersecretary of defense (comptroller) for four years and before that had been director of program analysis and evaluation in the office of the secretary of defense, where he oversaw the department’s strategic planning process. Prior to his Pentagon jobs, Lynn had been Massachusetts Sen. Edward M. Kennedy’s liaison to the Senate Armed Services Committee.

Michèlè Flournoy: Undersecretary of Defense for Policy. She was the co-Director of the Center for a New American Security. Flournoy is one of the top national security experts in the country. She worked in the Defense Department under President Bill Clinton, holding two positions simultaneously (Principal Deputy Assistant Secretary of Defense for Strategy and Threat Reduction and Deputy Assistant Secretary of Defense for Strategy). She was selected as one of the Department of Defense Review Team Leads for the Obama transition.

Robert F. Hale: Undersecretary of Defense for Comptroller. He has been the director of the national security division of the non-partisan Congressional Budget Office (CBO) for 12 years, before President Clinton appointed him to be Air Force comptroller. Those who have worked with him over the years describe him as a hands-on manager with a depth of experience in budget matters both in the Pentagon and on Capitol Hill.
James R. Clapper: Undersecretary of Defense for Intelligence. Nominated by former president George W. Bush and confirmed by the Senate in 2007, President Obama decided to keep Clapper in his current post. A retired Air Force lieutenant general, Clapper is a former director of the Defense Intelligence and National Imagery and Mapping agencies. During his 32-year military career, he held a number of intelligence-related posts, including assistant chief of staff for intelligence at Air Force headquarters during the first Gulf War.

James N. Miller: Deputy Undersecretary of Defense (Policy). Previous positions include serving as Senior Vice President and Vice President at Hicks and Associates, Inc.; Deputy Assistant Secretary of Defense for Requirements, Plans, and Counterproliferation Policy (Clinton Administration); assistant professor at Duke University; and senior professional staff member for the House Armed Services Committee. His specialties at the Center for a New American Security included "defense budget priorities", along with counterinsurgency, bioterrorism and more general defense policy issues.

Alexander “Sandy” Vershbow: Assistant Secretary of Defense for International Security Affairs (ISA). It includes all of Europe, Russia and Central Asia (the entire Former Soviet Union), the Middle East (including Iraq, Iran, Israel/Levant, the Gulf), and all of Africa. Former Ambassador to South Korea (2005-2008), Ambassador to the Russian Federation (2001-2005) and Ambassador to NATO (1998-2001).

Michael Vickers: Assistant Secretary for Special Operations/Low Intensity Conflict and Interdependent Capabilities. He is a former Army Special Forces non-commissioned officer and officer, as well as a CIA paramilitary operations officer from their elite Special Activities Division. While in the CIA, he played a key role in the arming of the Afghan resistance to the Soviets.

Jeh Johnson: Pentagon General Counsel. Jeh Johnson was a top fundraiser for the Hillary Clinton campaign, and served as the general counsel for the Air Force under President Bill Clinton.

Ashton Carter: Undersecretary of Defense for Acquisitions, Technology, and Logistics. He was Assistant Secretary of Defense in the first Clinton Administration. In 1997, he co-chaired the Catastrophic Terrorism Study Group with former CIA Director John M. Deutch and from 1998 to 2000, he was deputy to William J. Perry in the North Korea Policy Review.

Elizabeth King, Assistant Secretary of Defense for Legislative Affairs. He has been a long-time defense staffer for Senator Jack Reed (D-RI). Reed, a confidant of President Obama on defense issues, joined him last summer on a fact-finding trip to Afghanistan and Iraq.

Michael Nacht: Assistant Secretary for Global Security Affairs. Nacht left his position of professor of public policy at the University of California at Berkeley to come to the Defense Department. Prior to his position at Berkeley, Nacht also worked as a top official at the Arms Control and Disarmament Agency during the Clinton administration, where he led nuclear arms reduction talks with Russia and initiated arms control negotiations with China. In addition, he has worked as foreign policy adviser in Al Gore’s presidential campaign, professor and dean of the
School of Public Affairs at the University of Maryland, associate professor of public policy at Harvard University and as an aeronautical engineer at NASA.


**Nominations annoncées:**

**Ray Mabus:** Secretary of the Navy. Mabus served as Governor of Mississippi from 1988 to 1992 and as US Ambassador to Saudi Arabia from 1994 to 1996. He served two years in the U.S. Navy.

**Robert Work:** Under Secretary of the Navy. Following a twenty-seven year career in the Marine Corps, where he held various positions – most recently as senior aide to Navy Secretary Richard J. Danzig – Work position before coming to the Defense Department was vice president of strategic studies at the Center for Strategic and Budgetary Assessments.

**Juan Garcia:** Assistant Secretary of the Navy (Manpower and Reserve Affairs). A former state representative, Juan Garcia served on active duty as a naval aviator from 1992 to 2004, joining the reserves shortly thereafter. He currently commands Naval Reserve Training Squadron 28 at Naval Air Station Corpus Christi.

**Jo-Ellen Darcy:** Assistant Secretary of the Army for Civil Works. Jo-Ellen Darcy is senior environmental policy adviser to the Senate Finance Committee, where she has worked on energy, environmental and conservation initiatives using the tax code. Earlier, she served as senior policy adviser, deputy staff director and staffer with the Senate Environment and Public Works Committee.

**Rebecca Hersman:** Assistant Secretary of Defense, Countering Weapons of Mass Destruction. Former NDU professor, Rebecca Hersman has worked on the role of the Department of Defense in mitigating the effects of chemical and biological weapons attack both in the United States and against U.S. interests abroad, concepts and strategies for eliminating an adversary's WMD programs, as well as proliferation issues facing the Department of Defense more generally. Prior to that, Ms. Hersman was Special Assistant to the Under Secretary of Defense for Policy. She has also served on the professional staff of the House Armed Services Committee and in the U.S. Information Agency.

**Andrew C. Weber:** Assistant to the Secretary of Defense (Nuclear, Chemical and Biological Defense Programs). Andrew Weber is currently an adviser for threat reduction policy in the Office of the Secretary of Defense, where he is responsible for Nunn-Lugar Cooperative Threat Reduction initiatives to reduce the proliferation of weapons of mass destruction. He was previously a Foreign Service Officer with the U.S. Department of State, where he served in diplomatic assignments in Saudi Arabia, Germany, Kazakhstan, and Hong Kong.
Paul N. Stockton: **Assistant Secretary for Homeland Defense.** Stockton is coming to the Defense Department from his previous position with Stanford University’s Center for International Security and Cooperation. He also has experience as a legislative assistant in the U.S. Senate and was the founding director for the Center for Homeland Security and Defense of the Naval Postgraduate School.

Jamie M. Morin: **Assistant Secretary of the Air Force for Financial Management and Comptroller.** Morin comes to the Defense Department from his previous job of senior military analyst in the Budget Committee of the U.S. Senate. Prior to that, he held positions such as senior fellow at the University of Virginia’s Miller Center for Public Affairs, visiting fellow at the Center for Strategic and Budgetary Assessments and consultant to the Secretary of Defense at the Defense Department.

Thomas Lamont: **Assistant Secretary of the Army for Manpower and Reserve Affairs (DoD).** Lamont served as a colonel in the Illinois Army National Guard, Office of the Judge Advocate General. He retired after twenty-five years of service in 2007. He is also a longtime Springfield attorney and partner at Gordon & Glickson and Altheimer & Gray, and the Springfield firm of Brown, Hay & Stephens. He concentrated his practice in Government Law and Legislative Affairs.

Nominations qui ne nécessitent pas la confirmation du Sénat:

Kathleen Hicks: **Deputy Undersecretary of Defense, Strategic Plans and Forces.** Kathleen Hicks is a Senior Fellow at CSIS. Her expertise includes US national security strategy, planning, and assessment, military plans and policy, Department of Defense and interagency reform, and the roles and missions of the US armed forces. She previously served as the Director for Policy Planning at the Department of Defense, responsible for overseeing the development and articulation of US defense strategy and improving long-range policy and planning within the Department of Defense.

Joseph McMillan: **Principal Deputy Assistant Secretary of Defense for International Security Affairs.** He was previously a senior research fellow at the Institute of National Strategic Studies. Before joining INSS he had extensive experience managing U.S. security policy toward the Near East and South Asia in the Office of the Secretary of Defense, including three years as principal director of the Near Eastern regional office.

Price Floyd: **Principal Deputy Assistant Secretary of Defense for Public Affairs.** He served as director of external relations at CNAS. He has more than 15 years of communications and diplomatic experience with the Department of State, most recently as the Director of Media Affairs. He served as Executive Assistant to State Department Spokesman James P. Rubin, where he prepared the spokesman for daily press briefings, coordinated media appearances, and was chief interlocutor for the spokesman throughout the department. He also served on the staff of Secretary of State Madeleine K. Albright from 1997 to 1998, travelling to over 50 countries to coordinate meetings and public events. From 1995 to 1997, he served in the Economics Section and the office of the Ambassador at the U.S. Embassy in Bonn, Germany.
Janine Davidson: Deputy Assistant Secretary of Defense on Strategy/Planning. She was Senior Fellow in Foreign Policy at Brookings Institution, focusing on wartime stabilization operations, reconstruction, counterinsurgency and conflict transformation. A former Air Force pilot and U.S. Defense Department official, is one of the U.S. Government’s leading experts in the field of stabilization operations, reconstruction, counterinsurgency and conflict transformation.

David Ochmanek: Deputy Assistant Secretary of Defense for Forces Transformation and Resources. David Ochmanek was a former senior defense analyst at the RAND Corporation. Prior to joining RAND, Ochmanek was a member of the Foreign Service of the United States, serving from 1980 to 1985 in the Bureau of Politico-Military Affairs, U.S. Embassy Bonn, and the Bureau of European and Canadian Affairs. From 1973 to 1978, he was an officer in the United States Air Force.

Colin Kahl: Deputy Assistant Secretary of Defense for the Middle East. He’s a professor at Georgetown University’s Edmund A. Walsh School of Foreign Service and a senior fellow at the Center for a New American Security, focusing on U.S. compliance with the Law of War in Iraq.

Theresa Whelan: Deputy Assistant Secretary of Defense for Africa. Prior to this, Ms. Whelan served as Director of the Office of African Affairs for two years. From June 1998 to November 2000, Ms. Whelan was assigned to the Under Secretary of Defense for Policy’s Balkans Task Force where she served first as the NATO Team Chief on the Task Force throughout the Kosovo crisis and then as the Task Force Deputy Chief of Staff. She was also a Defense Department representative on the US negotiating team at the Kosovo Talks in Rambouillet and Paris, France, from February to March 1999.

Craig Mullaney: Deputy Assistant Secretary of Defense for Central Asia. A United States Army veteran, he was on the national security staff of Barack Obama’s presidential campaign and served as the Chief of Staff of the United States Department of Defense Transition Team under co-chairs Michele Flournoy and Dr. John P. White. He was part of Operation Enduring Freedom in Afghanistan.

Celeste Wallander: Deputy Assistant Secretary of Defense for Russia and Eurasia. She is a Georgetown University professor. Prior to this, she was director and senior fellow of the Russia and Eurasia Program at the CSIS, senior fellow at the Council on Foreign Relations and associate professor of government at Harvard University.

Phillip Carter: Deputy Assistant Secretary of Defense for detainee issues. Phillip served as an officer in the United States Army, including nine years of active and reserve service with military police and civil affairs units. In 2005-06, he was deployed to Iraq with the Army’s 101st Airborne Division where he served as an adviser to the Iraqi police. Then, he has become a lawyer, with expertise on civil liberties, government contracts law and national security law. He’s also a well-known blogger, contributing articles on law and national security to Slate, the New York Times, the Los Angeles Times, and The Washington Monthly, among other publications.

Brad Roberts: Deputy Assistant Secretary of Defense for nuclear weapons and missile defense policy (new position). He is a member of the research staff at the Institute for Defense Analyses in Alexandria, Virginia, with expertise on the proliferation and control of weapons of mass destruction. Dr. Roberts also serves as an adjunct professor at George Washington University, as
chairman of the research advisory council of the Chemical and Biological Arms Control Institute, and as a consultant to Los Alamos National Laboratories.

**James Townsend:** *Deputy Assistant Secretary of Defense for European and NATO Policy.* He is the Vice President and Director of the International Security Program at the Atlantic Council of the United States. Before taking up this position, he was the Principle Director of European and NATO Policy in the Office of Secretary of Defense, responsible for managing the day-to-day defense relationship between the United States, NATO and the nations of Europe. Prior to this assignment, Mr. Townsend was the Director of NATO Policy and the Director of the Defense Plans Division at the US Mission to NATO. He also served for eight years (1990-1998) in the Office of the Secretary of Defense.

**Julianne Smith:** *Principal Director for European and NATO Policy.* She is director of the CSIS Europe Program and the Initiative for a Renewed Transatlantic Partnership. Before coming to CSIS, Ms. Smith worked at the German Marshall Fund as a program officer on the Foreign Policy program. Prior to this position, she worked at the Association of the U.S. Army and on the 1999 Kosovo conflict and post-conflict reconstruction at the British American Security Information Council.

**Christine Wormuth:** *Principal Deputy Assistant Secretary, Homeland Defense and America’s Security Affairs.* Senior Fellow at the CSIS, she works on defense and homeland security issues, including emergency response and preparedness challenges, homeland security policy development, defense strategy and resources, and the capabilities and readiness of the U.S. military. In 2007, she served as staff director for the Independent Commission on the Security Forces of Iraq, also known as “The Jones Commission.” She has worked in the Policy Office of the Office of the Secretary of Defense, was a French desk officer during and after the September 11 attacks, and was special assistant to the under secretary for policy.

**Marcel Lettre:** *Principal Director for Weapons of Mass Destruction.* Lettre will be reporting to Michael Nacht, the assistant secretary of defense for global strategic affairs. He has served as a professional staff member on the House Intelligence Subcommittee on Terrorism and Homeland Security. He has previously worked as a management consultant with Booz Allen & Hamilton’s corporate strategy practice, on the staff of the presidential Commission to Access the Organization of the Federal Government to Combat the Proliferation of Weapons of Mass Destruction chaired by John Deutch and at the nuclear nonproliferation project of the Carnegie Endowment for International Peace.

**J. Michael Gilmore:** *Director, Operational Test & Evaluation.* He most recently served as Assistant Director for National Security at the Congressional Budget Office, where he was responsible for CBO’s National Security Division. Before joining CBO in 2001, Dr. Gilmore was the Deputy Director for General Purpose Programs in the Office of the Secretary of Defense, Program Analysis and Evaluation. In his 11 years in the Office of the Secretary of Defense, he began by analyzing strategic defense and military satellite communications programs and later directed teams of analysts in preparing estimates of the costs of defense programs. Prior to his career in government, he was a scientist at Lawrence Livermore National Laboratory, where he performed research on nuclear fusion.
Donald M. Remy: General Counsel of the Army. Senior lawyer, Mr. Remy served as Deputy Assistant Attorney General for the Civil Division of the United States Department of Justice (1997-2000).

Richard Davison: Foreign Relations and Defense Policy Manager, Office of the Assistant Secretary of Defense (special Operations/Low-Intensity Conflict and Interdependent Capabilities). Previously, he was foreign relations and defense policy manager at the Office of the Undersecretary of Defense (Policy).

Thomas P. Lee: Director, Joint Rapid Acquisition Cell, Office of the Undersecretary of Defense (Acquisition, Technology and Logistics).

John W. Fischer: Director, Defense Laboratory Programs, Office of the Undersecretary of Defense (Acquisition, Technology and Logistics).

Robert A. Gold: Deputy Director, Space and Intelligence Capabilities, Office of the Under Secretary of Defense (Acquisition, Technology and Logistics). Previously, he was Director, (Engineering, Prototyping, and Technology Integration) at the DoD.

Elizabeth McGrath: Assistant Deputy Chief Management Officer, Office of the Deputy Chief Management Officer. Previously, she was Assistant Deputy Undersecretary for Business Integration, Office of the Under Secretary of Defense (Acquisition, Technology and Logistics).

Barry Pavel: Foreign Relations and Defense Policy Manager, Office of the Assistant Secretary of Defense (Special Operations/Low-Intensity Conflict and Interdependent Capabilities). He has been involved in the U.S. missile defense policy review initiated by the Obama Administration. He served as NSC Senior Director for Defense Policy and Strategy and Deputy Assistant Secretary for Special Operations, Low Intensity Conflict, and Interdependent Capabilities during the Bush administration.


Vikram Singh: Special Advisor on Afghanistan and Pakistan issues. He has recently joined Holbrooke’s team as senior defense advisor and director for strategic communications. He was a fellow at the Center for a New American Security. Prior to joining CNAS, he worked in the Office of the Assistant Secretary of Defense for Global Security Affairs, where he was responsible for strategic initiatives to improve the U.S. military’s work with partner nations and with other parts of the U.S. government.

Edward Warner: DoD Representative to the START Negotiations. Warner is a former Assistant Secretary of Defense for Strategy and Threat Reduction, the former Pentagon’s senior representative to the arms control talks with Russia, and an expert in Sovietology.

Ilan Goldenberg: Special Advisor to the Deputy Assistant Secretary of Defense for Middle East issues (Colin Kahl). He is the Policy Director of the National Security Network. He previously worked as head of research and deputy staff director for the Foreign Policy Leadership Council.
and also served on the homeland security task force of the Kerry-Edwards campaign. Prior to that, he worked for the U.S.-Middle East Project at the Council on Foreign Relations. He began his career as an investment banker at Salomon Smith Barney. He is a regular contributor to Democracy Arsenal - a foreign policy blog. He speaks Arabic and Hebrew.

**Shawn Brimley**: *Special Advisor to Michelle Flournoy, with a focus on strategy and the Quadrennial Defense Review.* He was a Fellow at the Center for a New American Security (CNAS) and a member of the Truman National Security Project. Prior to joining CNAS, he was a Research Associate in the International Security Program at the Center for Strategic and International Studies, where he worked on a variety of defense and national security projects. His research focuses on U.S. grand strategy, defense policy, and the wars in Iraq and Afghanistan.

**Eric Pierce**: *Deputy Chief for Legislative Affairs.* He was a Fellow at CNAS, where he works on a variety of issues related to U.S. foreign policy and national security strategy. Prior to joining CNAS, he served as Defense and Foreign Policy Adviser to Senator Ben Nelson (D-NE), a member of the Senate Appropriations and Armed Services Committees. In the Senate, his primary areas of concentration included the war on terrorism, military personnel matters, strategic issues, and emerging threats. Previously, he served at the National Security Council as a Director of Transnational Threats, at the Department of Defense in the Office of Special Operations and Low Intensity Conflict, and for the Department of the Navy in the Office of Program Appraisal.

**Alice Hunt**: *Special Assistant to Michelle Flournoy.* She was a Research Associate for CNAS. Prior to joining CNAS, she was a Research Consultant with the Post-Conflict Reconstruction Project at the CSIS, where she produced assessments of recent joint and service training developments in the U.S. military, and conducted research on emerging counterterrorism efforts in the intelligence community.
VETERANS AFFAIRS DEPARTMENT

Gen. Eric Shinseki: Secretary of Veterans Affairs Department. A retired U.S. Army four-star general, his final U.S. Army post was as Chief of Staff of the Army (1999-2003). He is a veteran of combat in Vietnam. He clashed with Secretary of Defense Donald Rumsfeld during the planning of the war in Iraq.

W. Scott Gould: Deputy Secretary. Married to Michele Flournoy, Gould was chosen because of his experience in leading modernization efforts. He worked in the Clinton administration in Treasury and Commerce, and has spent recent years as a vice president for IBM’s consulting arm for the public sector. A former naval reservist, Gould served in the Iraq war as an intelligence officer.

Tammy Duckworth: Assistant Secretary for Public and Intergovernmental Affairs. She is known as a seriously-injured Iraq war veteran who ran for a vacant seat in the House of Representatives on a pledge to bring U.S. troops home. When she narrowly lost that race in 2006, she was appointed as the director of the Illinois Department of Veterans’ Affairs.

Will A. Gunn: General Counsel. Founder of the Gunn Law Firm, where he has represented military members and veterans, Gunn is also a retired Air Force colonel. Previous posts have included chief defense counsel in the Office of Military Commission for Military Tribunals at Guantánamo Bay and colonel in the Judge Advocate Generals Corps of the U.S. Air Force.

Brig. Gen. Jose D. Riojas (ret.): Assistant Secretary for Operations, Security and Preparedness. Following a thirty year military career, in 2006 Riojas became vice president at the University of Texas at El Paso. There he also directed the Center of Excellence for Border Security and Immigration.
Capricia Penavic Marshall: Chief of Protocol (with the rank of Ambassador during her tenure of service).

George Mitchell: US special envoy to the Middle East for the Obama Administration. A former Senate Democratic leader from Maine, Mitchell is best known for brokering a peace between Roman Catholics and Protestants after 800 years of conflict in Northern Ireland under the 1998 Good Friday Accord. Mitchell also brought his experiences in Northern Ireland to a commission of experts studying escalating Israeli-Palestinian violence. The report that resulted in 2001 was dubbed “the Mitchell Report.”

Frederic Hof: Deputy to U.S. Middle East Peace Envoy George Mitchell. Former chief of staff of Mitchell’s fact-finding committee. Hof is best known for his expertise and extensive writings on Israeli-Syrian negotiations. But he was also the principal professional who drafted the report of the Mitchell Commission in 2001.

Richard Holbrooke: US Special Representative for Afghanistan and Pakistan. As assistant secretary for European and Canadian Affairs, he negotiated the Dayton Accords to end the 1992–1995 Balkan Wars. Holbrooke has served as vice chairman of Perseus, a leading private equity firm. He also served as the U.S. ambassador to the United Nations, where he was also a member of President Clinton’s cabinet (1999-2001). As assistant secretary of state for Europe (1994-1996), he was the chief architect of the 1995 Dayton peace agreement that ended the war in Bosnia. He later served as President Clinton’s special envoy to Bosnia and Kosovo and special envoy to Cyprus on a pro-bono basis while a private citizen. From 1993-1994, he was the U.S. ambassador to Germany.

Paul Jones: Deputy Special Representative for Afghanistan and Pakistan.

Vali Nasr: Senior Advisor to Richard Holbrooke. An Iranian-American academic and scholar, and a Professor of International Politics at the Fletcher School of Law and Diplomacy of Tufts University. He has also worked at the Council on Foreign Relations, Harvard University and Carnegie. He has work on Islamic activism in Pakistan, and more recently also on Iran and the Arab world.

Lt. Gen. Keith Dayton: Security coordinator for Israel-Palestinian Authority. He held that position under the Bush Administration and has been asked by Mitchell to stay on two more years.

Jon Wolfsthal: Special nonproliferation Advisor to the Vice President. He’s an expert on nuclear proliferation and a senior fellow at the CSIS. He was previously the deputy director for Non-Proliferation at the Carnegie Endowment for International Peace.

Anthony Blinken: National Security Advisor to the Vice President. Blinken has been Biden’s top staffer on the Senate Committee on Foreign Relations since 2002, helping to craft policy on the Iraq and Afghanistan wars, Pakistan and the nuclear program in Iran, among other issues. He also
served on the National Security Council during Bill Clinton’s presidency and was a senior fellow with the CSIS.

**Michael Froman:** *Deputy Assistant to the President and Deputy National Security Adviser for International Economic Affairs*. From 1993 to 1995, Froman worked at the NSC and NEC in a number of capacities. He joined the Clinton Treasury Department in 1995 as a deputy assistant secretary for Eurasia and the Middle East for two years. In 1997, Froman was promoted to chief of staff during Clinton Treasury Secretary Robert Rubin’s tenure and advised Rubin on international and domestic economic policy. After Rubin left the Treasury, Froman followed him to Citigroup.

**Elizabeth Sears Smith:** *Deputy Assistant to the President and Deputy Cabinet Secretary*. She’s Chief of Staff for Congressman and Obama Chief of Staff Designate Rahm Emanuel. She has served in this role since Rep. Emanuel was elected to Congress in 2002. Prior to this, Smith served in the Clinton Administration as a Deputy Assistant Secretary in the International Trade Administration at the Department of Commerce. Smith was also a political consultant with David Wilhelm for years in Chicago, where she also got to know David Axelrod.

**Todd D. Stern:** *Special Envoy for Climate Change*. He will be responsible for developing international approaches to reduce the emission of greenhouse gases. In 1993, he was appointed staff secretary in the Clinton White House. In 1997, Stern was tapped to head the administration’s Initiative on Global Climate Change. In that position, he led White House negotiations on the 1997 Kyoto Protocol. He joined the Treasury Department in 1999 as an adviser to Secretary with a focus on anti-money laundering strategies. After President George W. Bush was elected to office, he became a lobbyist.

**Melissa Hathaway:** *National Cyber Security Advisor to the President*. She was a top aide to President George W. Bush’s director of national intelligence (DNI) and a former Booz Allen Hamilton consultant.

**Bruce Riedel:** *Chair of an interagency review of policy toward Afghanistan and Pakistan*. A former CIA officer and a counter-terrorism expert, Bruce Riedel focuses on political transition, terrorism and conflict resolution. He was a senior advisor to three U.S. presidents on Middle East and South Asian issues. Riedel served as Special Assistant to the President and Senior Director for Near East Affairs on the National Security Council, Deputy Assistant Secretary of Defense for Near East and South Asian Affairs, and National Intelligence Officer for Near East and South Asian Affairs at the National Intelligence Council.

**Herro Mustafa:** *Senior Advisor on the Middle East to Vice President Biden*. Mustafa served most recently as the deputy office director for Afghanistan at State. He is an Iraqi Kurdish born American who spent two years of her childhood in a refugee camp.

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1 This is an unusual dual role of international finance adviser for both the National Economic Council (NEC) and the National Security Council (NSC), linking the two bodies in an effort to stem the world financial crisis. Froman will also work as a liaison to the White House during Group of 7, Group of 8 and Group of 20 meetings.
ODNI:
**Dennis Blair**: *Director of National Intelligence*. A retired United States Navy four-star admiral, he was as Commander in Chief, U.S. Pacific Command, the highest-ranking officer over most of the U.S. forces in the Asia-Pacific region. Previously, he was Director of the Joint Staff in the Office of the Chairman of Joint Chiefs of Staff, and served in budget and policy positions on several major Navy staffs and the National Security Council staff. He was also the first Associate Director of Central Intelligence for Military Support.

**Arthur House**: *Director of Communications for the Office of the Director of National Intelligence (ODNI)*. A veteran communicator with extensive experience in the public and private sectors, House is businessman with more than 35 years of experience in communications, government, banking, insurance and manufacturing.

**Wendy Morigi**: *Director of Public Affairs of the Office of the Director of National Intelligence (ODNI)*. For nearly eight years, Morigi served as the communications director for U.S. Sen. John D. (Jay) Rockefeller IV, the former chairman and vice chairman of the Senate Select Committee on Intelligence. Prior to her work for Sen. Rockefeller, Morigi served as press secretary to two congressmen. Most recently, Morigi served as the national security spokesperson for Barack Obama’s presidential campaign handling intelligence, foreign policy, defense and veterans issues.

Lt. Gen. **John F. "Jeff" Kimmons**: *Director of the ODNI Intelligence Staff*. He served as deputy chief of staff and top intelligence officer at the Pentagon.

CIA:
**Leon Panetta**: *CIA Director*. Leon Edward Panetta has had a long and distinguished career in public service, ranging from his tour of duty in the U.S. Army to his service as the Chief of Staff to the President of the United States. Former congressman, he served as Director of the Office of Management and Budget for the Clinton administration. Leon was then appointed Chief of Staff to President Clinton in 1994, and served in that position until 1997.

**Stephen W. Preston**: *General Counsel, CIA*. He is currently a Partner at WilmerHale, where he is co-chair of the Defense, National Security and Government Contracts Practice Group, and a member of the Regulatory and Government Affairs and Litigation/Controversy Departments. He was the Principal Deputy General Counsel of the Department of Defense from 1993 to 1995, during which time he served for an extended period as Acting General Counsel. From 1998 to 2000, Preston served as General Counsel of the Department of the Navy. He was actively involved in criminal, inspector general and congressional investigations, civil fraud and contract claims litigation and alternative dispute resolution.

NIC:
**Christopher Kojm**: *Chairman of the National Intelligence Council*. Kojm, another former Lee Hamilton aide on the House Foreign Affairs Committee, served as a senior advisor to the Iraq Study Group, and as a member of the national security policy review team for the Obama-Biden
transition. He also served as former deputy assistant secretary of state for intelligence policy and coordination (and former deputy director of the 9/11 commission).

**Peter Lavoy:** Deputy Director of National Intelligence for Analysis. Lavoy has assumed his duties as Deputy Director of National Intelligence for Analysis since 1 December 2008. He will remain at that position under the Obama Administration. He joined the NIC as National Intelligence Officer for South Asia in October 2007. Prior to this appointment, he directed the Center for Contemporary Conflict and taught in the National Security Affairs Department of the Naval Postgraduate School in Monterey, California.

**Mathew Burrows:** NIC Counselor. Matt Burrows will remain the NIC’s No 3 position under the Obama Administration. He has served as Director of the Analysis and Production Staff in the National Intelligence Council since May 2003. He was the principal drafter for the NIC publication -- Mapping the Global Future in 2020. In addition, in September 2005, he was asked to set up and direct the NIC’s new Long Range Analysis Unit. In July, 2007, he was appointed Counselor to the NIC. He joined the CIA in 1986, where he served as analyst for the Directorate of Intelligence (DI), covering Western Europe, including the development of European institutions such as the European Union.

**Casimir Yost:** Director of the Long Range Analysis Unit of the NIC. He is the former head of the Institute for Study of Diplomacy at Georgetown. For the past several years, Yost has run a seminar organized around the theme of "strategic surprise”.

Other:

**Robert S. Litt:** General Counsel. Following a career as a federal prosecutor, including serving at the Justice Department during most of the Clinton administration, Litt has spent the last decade specializing in white-collar criminal defense as a partner at Arnold & Porter. He has also been special adviser in the State Department.

**Stuart Levey:** Under Secretary for Terrorism and Financial Intelligence, Treasury Department. Stuart Levey was confirmed in 2004 as the first Under Secretary of the Treasury for Terrorism and Financial Intelligence (TFI). He will remain in this position under the Obama administration. This is the key position in the complex work of disrupting terrorist finances, and Levey has been highly effective in the post, particularly with actions that dissuade banks and companies from assisting Iran.
**DEPARTMENT OF HOMELAND SECURITY**

**Nominations confirmées:**

**Janet Napolitano:** Secretary of Homeland Security. A former U.S. attorney and state attorney general, Napolitano combines law enforcement experience, chief executive skills and political savvy honed by two terms governing a Republican-leaning state. Napolitano was the first governor to call for National Guard troops to secure the U.S.-Mexico border and has led colleagues on immigration and homeland security issues.

**Jane Lute:** Deputy Secretary. Lute spent most of the past decade working with the United Nations and its charities. A former National Security Council staffer, she also ran the Carnegie Commission on Ending Deadly Conflict during the 1990s.

**Sean Smith:** Assistant Secretary of Public Affairs. In this capacity he is the principal staff advisor and assistant to the Secretary and Deputy Secretary of Homeland Security for public affairs, internal communications, and all aspects of media relations and communications issues. His background includes more than 15 years of private sector experience in the area of public affairs. He has worked in a variety of senior communications positions on campaigns and in the private sector. Most recently, he served as Pennsylvania Communications Director of the Obama-Biden campaign in 2008.

**Nominations annoncées:**

**Todd Rosenblum:** Deputy to the DHS Undersecretary for Intelligence. A former State Department civil servant, Todd Rosenblum had been working as national security/intelligence staffer for Sen. Evan Bayh (D-IN) for the last seven years.

**David F. Heyman:** Assistant Secretary for Policy. He is a senior fellow and director of the CSIS Homeland Security Program and an adjunct professor in security studies at Georgetown University. Before joining CSIS, Heyman served in a number of government positions, including as a senior adviser to the U.S. Secretary of Energy and at the White House Office of Science and Technology Policy on national security and international affairs. Prior to that, he was the head of international operations for a private-sector software/systems engineering firm developing supply-chain management systems for Fortune 100 firms. He has worked in Europe, Russia, and the Middle East.

**John Morton:** Assistant Secretary for U.S. Immigration and Customs Enforcement. A career federal prosecutor, Morton has spent the bulk of his career at the Justice Department developing policies on immigration crime, including human smuggling and passport and visa fraud.

**Timothy W. Manning:** Deputy Administrator for National Preparedness. Manning is the first director of the New Mexico Department of Homeland Security and Emergency Management. He has also served as a deputy cabinet secretary of the New Mexico Department of Public Safety.
**Alejandro Mayorkas**: Director of the U.S. Citizenship and Immigration Services. Former U.S. attorney in Los Angeles during the Clinton administration, Mayorkas has also been a partner in O’Melveny & Myers, specializing in litigation for corporations. Most recently, he was led the Obama transition team that reviewed the Justice Department.

**Nominations qui ne nécessitent pas la confirmation du Sénat:**

**Rand Beers**: Counselor to Secretary of Homeland Security. He is a former counterterrorism adviser who served on the National Security Council under Ronald Reagan, George H.W. Bush, Bill Clinton, and George W. Bush. He also served as Assistant Secretary of State for International Narcotics and Law Enforcement Affairs under both President Clinton and President George W. Bush. Beers resigned in protest from the NSC in March 2003, five days before commencement of the U.S. invasion of Iraq. led the Department of Homeland Security review team for Barack Obama’s transition.

**Craig Fugate**: Administrator for Federal Emergency Management Agency (FEMA). As director of the Florida Division of Emergency Management since 2001, Fugate led hurricane responses in the nation’s fourth most populous state, which experienced four major storms in both 2004 and 2005. He also spent 15 years as a paramedic and an emergency manager for Alachua County.

**Ivan K. Fong**: General Counsel. Melding his legal background with his early interest in engineering, Fong has focused on electronic privacy issues and cybercrime. Since leaving the Justice Department’s civil division, he has worked at General Electric and Cardinal Health.

**Moira Whelan**: Director of Strategic Communications. Moira Whelan recently served on the Homeland Security Committee in the U.S. House of Representatives as communications director for the minority. She also has been the director of strategy and outreach for the National Security Network, a progressive foreign policy advocacy group.

**Gregory Michaelidis**: Director of Speechwriting. A historian of immigration by training who has been serving as a director of research and speechwriting in the office of the president at the University at Buffalo, Michaelidis has spent the last 10 years communicating about complex policy initiatives across a range of domains: national security, immigration, domestic policy. He worked on Europe issues for the Obama campaign, and previously was a foreign policy researcher at the Brookings Institution.